

CORPORATE GOVERNANCE REPORT FOR THE YEAR 2008-2009

(Annexure D to the Directors' Report)

A. COMPANY'S PHILOSOPHY

At Nagarjuna, we believe in the philosophy of **SERVING SOCIETY THROUGH INDUSTRY**, with the Nagarjuna Culture being 'We live every moment of life in harmony with nature to create value for ourselves, our stakeholders and the society'.

This philosophy is backed by principles of concern, commitment, ethics, excellence and learning in all its acts and relationships with stakeholders, customers, associates and community at large which has always propelled the Group towards higher horizons.

Owing to the changing business environment in which the company today operates, your company has drawn up a Vision 'To be global leaders in plant nutrition' with a Mission 'We shall pioneer transformation in plant nutrition, deliver wholesome plant nutrition solutions to the farmers and be the most preferred organization to be associated with'.

At Nagarjuna, we continue to strive to transform the business environment we operate in. We are committed to continuously evoke customer delight through constant review, monitoring and delivering proactive value added solutions. We are also committed to strive for satisfaction of all stakeholders in a balanced manner through sustainable growth and profitability. We also aim to create an environment where work becomes enjoyable experience so as to align individual goals with organizational goals, share knowledge and information, be pro-active and responsible, pursue excellence and be committed so as to transform the society around. Our aim is to create an environment which enhances opportunities for all the good things, better health, education and overall quality of living that life has to offer

At Nagarjuna, we believe that it is not the latest technology or management practice (as important as they are) that makes an organization successful as it ought to be. However, what makes it an enterprise worthy of emulation is that it shapes up the environment in which it grows. and to achieve this, we strive to be a learning organization where creativity, innovation, entrepreneurship and knowledge sharing are encouraged and fostered actively.

We believe in the principles of trusteeship, fair play and transparency in all our dealings. We endeavor to have a work culture, which is performance driven and conducive to improving discipline, accountability, depth of character, team spirit and honesty in all our personal and professional relationships.

We also believe that mutual care and concern among the employees and the organization shall be a guiding principle.

GOVERNANCE PHILOSOHPY

Your company firmly believes that building a culture of compliance is more than meeting regulations and standards. Your company is always proactive in meeting mandated standards and practicing Corporate Governance in spirit and not just the letter of the Law.

Your company's philosophy on Corporate Governance is based on following principles:

- i) Preserving core values and ethical business conduct.
- ii) Commitment to maximizing shareholder value on a sustained basis.
- iii) To enhance the efficacy of the Board and inculcate a

culture of transparency, accountability and integrity across the company.

- iv) Perceiving and mitigating the various risks that impact the company.
- v) Make timely and transparent disclosures.
- vi) Legal and statutory compliances.

Your company's contributory factor is self regulatory system of prompt reporting, monitoring, certification and voluntary code of practice and standards which improves management effectiveness, supervision and accountability to stakeholders.

CORPORATE ETHICS

As a responsible corporate the company consciously follows corporate ethics in both business and corporate interactions. The various Codes and Policies adopted by the company, act as a guiding principle to its functioning. Some of our Codes and Policies are:

- Code of Conduct and Ethics for Senior Management
- Code of Conduct for Prevention of Insider Trading
- Policy of Corporate Social Responsibility
- Policy of Corporate Governance
- Legal Compliance Policy
- Whistle Blowers Policy
- Policy on Vendor's Grievances
- Policy on Supply Chain
- Policy on Succession Planning
- Policy on Employee Participation in Management
- Policy on Conflict Management
- Policy on Training for Board of Directors
- Policy on Induction of Directors
- Board Charter

These Codes / Policies and their effective implementation underpin the commitment of the company to uphold highest principles of Corporate Governance consistent with the company's goal to enhance stakeholder value. These Codes / Policies have been briefly described in the Report.

DATE OF REPORT

The information provided in the Corporate Governance Report for the purpose of unanimity is as on March 31,

The report is updated as on the date of the report wherever applicable.

B. BOARD OF DIRECTORS

PECUNIARY RELATIONSHIP

Non executive Directors/ Independent Directors are committed to high level of Corporate Governance and as such they do not have any material pecuniary relationship with the company except as stated in the Corporate Governance Report.

COMPOSITION

The Board of Directors of the company consists of an optimum combination of Executive and Non Executive Directors, from eminent fields. The composition of the Board is in conformity with the Clause 49 of the listing agreement, which stipulates that not less than fifty percent of the Board of Directors should comprise of Non- Executive Directors and where the Chairman of the Board is an Executive Director, at least half of the Board should comprise of Independent Directors.

The members of the Board of Directors of the company include nominees of Industrial Development Bank of India



Limited, IFCI Limited, State Bank of India, Government of Andhra Pradesh, our co-promoters Krishak Bharathi Co-operative Limited and Snamprogetti and Nominees of Core Promoter Companies.

The table below shows the composition of the Board as on March 31st, 2009

CATEGORY	NO. OF DIRECTORS	% OF TOTAL NO. OF DIRECTORS
Executive Directors	4	33
Non Executive Directors Non Executive and	2	17
Independent Directors	6	50

BOARD MEETINGS HELD DURING THE YEAR

The Board of Directors met five times during the year on April 29, 2008, July 25, 2008, September 26, 2008, October 30, 2008 and January 20, 2009. The maximum gap between any two meetings was less than four months.

DIRECTORS ATTENDANCE AND DIRECTORSHIP HELD

None of the Directors of your company are Directors on the Board of more than fifteen companies or ten Board level Committees or Chairman in more than five Committees, across all companies in which they are Directors.

The table below gives the details of the Board and AGM attendance, membership in Committees of Board of Nagarjuna Fertilizers and Chemicals Limited and Directorships held in other companies, for the year 2008-2009.

	DIN	Attend Partic		Committees of Board of NFCL	No. of Board, Committee Membershi Chairmanship (Other than NFCL) i Public, Pvt. Sec 25 Companies etc			IFCL) in
Director	No.	Board Meetings	AGM held on					ommittees
		attended/ held	held on 26-09-08		Chair	Director	Chair	Director
Shri Chandra Pal Singh Yadav	00023382	3/5	Yes	NIL	2	5	3	2
Smt D Lakshmi Parthasarathy*	00661803	0/5	No	AuditManagement	Nil	3	Nil	Nil
Shri B Sam Bob**	01595001	1/3	No	 Management 	3	6	Nil	Nil
INDEPENDENT & NON EXECUTIVE								
Shri Ashok Chopra	00047113	0/5	No	NIL	Nil	Nil	Nil	Nil
Dr. N C B Nath	00026509	4/5	No	AuditRemunerationInvestor GrievanceAsset Sale ManagementWarrants Allotment	Nil	1	Nil	Nil
Shri M P Radhakrishnan	00129222	4/5	No	Asset Sale ManagementManagement	Nil	Nil	Nil	Nil
Shri S R Ramakrishnan	00015839	3/5	No	AuditAsset Sale ManagementRemunerationWarrants Allotment.	2	1	Nil	3
Shri B K Batra	00011318	3/5	No	AuditManagementAsset Sale ManagementInvestmentRemuneration	Nil	2	Nil	4
Shri B B Tandon	00740511	4/5	Yes	Asset Sale Management	Nil	15	5	10
Shri K M Jaya Rao ***	01077289	1/5	No	Audit Management Asset Sale Management	Nil	4	Nil	4
EXECUTIVE DIRECTORS Shri P P Singh	00051401	5/5	Yes	 Investment Warrants Allotment Investor Grievance Shares & Debentures Banking 	Nil	3	1	1
Shri R S Nanda	00008255	5/5	Yes	Warrants Allotment Shares & Debentures Banking	Nil	2	Nil	1
Shri K Rahul Raju	00015990	5/5	Yes	NIL	Nil	10	Nil	Nil
Shri K S Raju	00008177	5/5	Yes	 Audit Management Asset Sale Management Investment Shares & Debentures Banking 	8	11	4	2

^{*} Ceased to be Director w.e.f April 29, 2008

^{**} Appointed as Nominee Director of the Government of Andhra Pradesh w.e.f September 16, 2008

^{***} Ceased to be Director w.e.f March 13, 2009



BOARD AGENDA AND MINUTES

Agenda papers are generally circulated to the Board members well in advance before the meeting of the Board of Directors. All material information is incorporated in the agenda papers for facilitating focused discussions at the meeting.

Matters of urgent nature are approved by the Board by passing resolutions through circulation.

INFORMATION TO THE BOARD

The Board has complete access to all information with the company. Interalia the following information is regularly provided to the Board as part of the agenda papers.

- Monthly operations report and quarterly results of the company.
- Annual operating plans, budgets, capital budgets, updates and all variances.
- Contracts in which Directors are deemed to be interested.
- Materially important show cause notices, demand, prosecutions or other legal notices.
- Materially relevant default in financial obligations to and by the company.
- Significant labour problems and their proposed solutions and other significant developments.
- Compliance of any regulatory, statutory nature or listing requirements.
- Minutes of the meetings of the Board of Directors and Committees of the Board of Directors.
- Status of subsidiary companies.
- Minutes of meetings of the Board of Directors of subsidiary companies.
- Details of related party transactions.
- Quarterly compliance report on Clause 49 and any non compliance.
- Report on risk assessment and minimization procedures.
- Information on recruitment and remuneration of senior managerial personnel below the Board level.
- Fatal or serious accidents, dangerous occurrences, any material effluent or pollution problems.
- Issues which involves possible public or product liability claims of substantial nature, including any judgement or order which, may have passed strictures on the conduct of the company or taken an adverse view regarding another enterprise that can have negative implications on the company.
- Significant sale of investments, subsidiaries, assets, which are not in the normal course of business.
- Details of any joint ventures or collaboration agreements.
- Transactions that involve substantial payment towards goodwill, brand equity or intellectual property.
- Quarterly details of foreign exchange exposures and the steps taken by the management to limit the risks of adverse exchange rate movement, if material.

REVIEW OF LEGAL COMPLIANCE REPORTS

The Board periodically reviews during the year the compliance reports in respect of the various statutory enactments applicable to the company.

REMUNERATION TO DIRECTORS

Remuneration to Non Executive Directors/ Independent Directors

The Non Executive Directors of the company, whether Independent or Non Independent, are paid sitting fees for attending the meetings of the Board of Directors / Committees of Board of Directors.

The table below shows the details of remuneration paid to Non Executive / Independent Directors of the company during the financial year 2008 – 2009.

	1/0.
Name of the Director	Sitting Fees paid for attending meetings of the Board of Directors / Committees of Directors
NON EXECUTIVE	
Shri Chandra Pal Singh Yadav	30,000
Shri B Sam Bob	20,000
INDEPENDENT	
& NON EXECUTIVE	
Shri B K Batra	1,10,000*
Shri Ashok Chopra	NIL
Shri K M Jaya Rao**	40,000*
Dr N C B Nath	1,50,000
Shri M P Radhakrishnan	80,000
Shri S R Ramakrishnan	80,000
Shri B B Tandon	40,000

^{*} Paid to respective Banks

Remuneration to Executive Directors

The Executive Directors' remuneration is subject to compliance of Schedule XIII of the Companies, Act 1956 and other applicable provisions. The Board, on the recommendations of the 'Remuneration Committee of the Board of Directors', considers the remuneration of the Executive Directors. The Board recommends the remuneration of Executive Directors, for approval of the shareholders, at the General Body Meeting or any such authority as may be required.

The table below shows the details of remuneration paid to Executive Directors of the company during the financial year 2008 – 2009.

Directors Name	Salary p.m	Perquisites	Performance Linked Bonus
Shri K S Raju	2,00,000	@perquisites are restricted to an amount equal to the annual salary.	To be paid based on assessment of Board of Directors as applicable to m a n a g e r i a l personnel
Shri K Rahul Raju	1,50,000*	Same as above	NA
Shri R S Nanda	1,75,000	Same as above	NA
Shri P P Singh	1,75,000**	Same as above	NA

^{*} w.e.f April 1, 2008 to June 25, 2009

The company during the year 2008-2009 did not advance any loans to any of its Directors. The company had provided a housing loan to Shri K S Raju in accordance with the rules of the company in the year 1997 after obtaining requisite approvals.

@ Perquisites include housing, medical reimbursement, leave travel concession, club fees, personal accident insurance, gratuity, provident fund, superannuation fund, earned leave and car etc.

There is no additional payment being made towards performance of managerial personnel.

The company has not entered into any contract with the managerial personnel and the notice period is governed by the rules of the company and no severance fees is payable.

The company does not have any stock option scheme for the managerial personnel.

RE-APPOINTMENT OF THE DIRECTORS

According to the Articles of Association of the company, one third of the Directors are liable to retire every year and if eligible, offer themselves for re-appointment at every Annual General Meeting.

^{**} Ceased to be a Director w.e.f March 13, 2009

^{**} w.e.f April 1, 2008 to February 23, 2009.

NFCL



The table below shows the list of the Directors retiring by rotation and being re- appointed and the Directors whose tenure of Directorship is extended.

Name of the Directors	Date of Birth	Last Re- appointment Date	Qualification & Experience	Directorships in Other Companies (Only Public Cos.,)	Membership of Committees of the Board in other Companies.
ROTATIONAL D	RECTORS	•			
Shri S R Ramakrishnan	04-02-35	21-09-07	B.E (Mech.) Hons. Former MD, Bokaro Steel Plant, SAIL Former Director, Raw Materials, SAIL Former Director, Commercial, SAIL	Shriram EPC Limited Nagarjuna Oil Corporation Limited	Shriram EPC Limited • Audit Committee • Investment Committee • Compensation Committee
Shri Chandra Pal Singh Yadav	19-03-59	21-09-07	M.Sc, B.Ed, L.L.B 20 years of experience	Krishak Bharati Cooperative Limited IFFC0 - TOKIO General Insurance Limited Gujurat State Energy Generation Limited National Agricultural Cooperative Marketing Federation KRIBHCO Shyam Fertilizers Limited IFFCO Tokio Insurance Services Limited Krishi Utpadan Evam Vipnan Sahakari Samiti National Coop Union of India	
Shri Ashok Chopra	01-09-60	26-09-08	B Tech, MBA 22 years of work experience covering various assignments in marketing of basic chemicals followed by marketing and implementation of engineering, contracting and technology services in the oil & gas, fertilizer, petrochemical and refining sectors.	NIL	NIL

INFORMATION PERTAINING TO WHOLE TIME DIRECTORS

Shri K Rahul Raju	31-08-76	26-09-08	B. Com (Hons.) Inducted into the Nagarjuna Group during the year 1996-1997. Head- Nagarjuna Biz Initiatives. CEO of Bijam Bio Sciences Ltd and Head of Nagarjuna Group's Emerging Business initiatives in the year 2000. Director – Business Development and Strategic Planning of NFCL since 2004 and was appointed as Joint Managing Director w.e.f November 1, 2008	Nagarjuna Oil Corporation Ltd.,, Nagarjuna Corporation Ltd. I Kisan Ltd., Jaiprakash Engineering and Steel Company Ltd. Nagarjuna Housing Development Finance Limited Nagarjuna Agrichem Ltd.,	NIL
Shri. P P Singh	15-01-41	24-02-08	FIE Engineer with 44 years of experience in management of fertilizer companies.	• Ikisan Ltd	Jai Prakash Engineering & Steel Company Ltd • Audit Committee • Remuneration
Shri. R S Nanda	04-03-44	26-06-08	B. Sc (Mech. Engg.) Engineer with 42 years of experience in managing chemical / fertilizer companies.	Reliance Cellulose Products Limited Nagarjuna Agrichem Limited	Nagarjuna Agrichem Limited • Shares Committee



RETIREMENT POLICY OF THE DIRECTORS

The company does not have a Retirement Policy for the members of the Board of Directors of the company.

RESPONSIBILITIES OF THE DIRECTORS

Responsibilities of the Board

The primary role of the Board is that of trusteeship to protect and enhance shareholders' value. As trustee, the Board ensures that the company has clear goals and policies for achievement. The Board oversees the company's strategic direction, reviews corporate performance, authorizes and monitors strategic decision, ensures regulatory compliance and safeguards interests of stakeholders.

Responsibilities of the Chairman and Managing Director

The Board of Directors at their Meeting held on April 29, 2009 delegated the powers to Shri K S Raju, Chairman and Managing Director to enable him carry out the day-to-day operations of the company. The powers encompass all areas such as finance, personnel, legal, general and miscellaneous powers.

Responsibilities of the Joint Managing Director

In order to strengthen the internal operations of the company and provide an impetus to the future growth of the company and with a view of Succession Planning, Shri K Rahul Raju was appointed as Joint Managing Director of the company with effect from November 1, 2008, for the balance of his term as Director – Business Development and Strategic Planning.

Responsibilities of Other Whole Time Directors

Shri R S Nanda, Director and COO, is incharge of the operations of the company, which includes plant operations, marketing operations and human resources development.

Shri P P Singh, Director (Technical) is responsible for the company's forays into new projects.

SHARES HELD BY EXECUTIVE AND NON - EXECUTIVE DIRECTORS

The table below shows the shares held by Executive Directors of the company, as on March 31, 2009.

Name of the Director	Shares Held
EXECUTIVE DIRECTORS	
Shri K S Raju	28700
Shri K Rahul Raju	3202
Shri R S Nanda	2200
Shri P P Singh	NIL

None of the Non Executive Directors were holding any shares in the company.

PLEDGE OF SHARES

The company in compliance of the amended SEBI (Substantial acquisition of shares and takeovers) Regulations, 1997 made necessary disclosures to the Stock Exchanges intimating the details of the shares pledged by the promoter and every person forming a part of the promoter group.

CODE OF CONDUCT AND ETHICS

The company adopted the Code of Conduct and Ethics for Directors and senior management personnel. The Code has been circulated to all the members of the Board and senior management and the same has been put on the company's website www.nagarjunafertilizers.com.

The Board of Directors and senior managerial personnel have affirmed their compliance with the Code and a declaration along with certificate of compliance appears in the annexure to the Corporate Governance Report.

LEAD INDEPENDENT DIRECTOR

Dr. N C B Nath, who is the Chairman of the Audit Committee of Board of Directors, is the Lead Independent Director. The Lead Independent Director on behalf of the Independent Directors provides structural feedback to the Board to

encourage healthy discussions and openness amongst the members of the Board.

TRAINING FOR THE BOARD MEMBERS

As part of ongoing knowledge sharing and updation, the Board of Directors are updated with relevant statutory amendments and landmark judicial pronouncements encompassing important laws such as Company law, SEBI Law, Income Tax Law etc, at meetings of the Board of Directors.

The company whenever required, has engaged reputed consultants to advise for developing training and other processes in line with best international corporate governance practices.

The Board of Directors meet periodically senior managerial personnel and discuss areas of interest of the company.

The company as a good governance practice had put in place a "Policy on Training of Board of Directors".

COMMITTEES TO THE BOARD

The Board of Directors have constituted various committees with adequate delegation to focus on specific areas and take decisions so as to discharge day to day affairs of the company. Each committee is guided by its charter, which defines the composition, scope and powers of the Committee. All decisions and recommendations of the Committees are placed before the Board of Directors.

The Committees constituted by the Board as on date are:

1. SHARES AND DEBENTURES COMMITTEE

The Shares and Debentures Committee consists of:

Shri K S Raju Chairman Shri P P Singh Member Shri R S Nanda Member

The Committee met every Saturday from April 2008 to November 2008 and thereafter twice in a month for the balance period, apart from considering matters through circulation. The **quorum** is two members present in person.

Terms of reference:

Allotment of Shares, accept calls in advance, and / or Share capital not called up, approve / reject or otherwise deal with applications for transfer, transmission, transposition, mutation of shares and debentures, issue share and debenture certificates including duplicate, split, sub-divide or consolidated certificates and to deal with all related matters.

2. INVESTOR GRIEVANCES COMMITTEE

The Investor Grievances Committee of Directors met four times during the financial year 2008-2009.

The table below shows the list of members of Investor Grievances Committee and the various dates on which Meetings were held and their attendance particulars.

			•				
Name of the	Category	Dates of Meeting and attendance particulars					
Member	outeger,	29-04-08	25-07-08	30-10-08	2001-09		
Dr. N C B Nath Shri P P Singh *Shri K M Jaya Rao		✓ ✓ X	✓ ✓ X	1 1	✓ ✓ X		
ovajartao		, ,	,	•	,		

^{*} Ceased to be a Director w.e.f March 13, 2009

The quorum is two members present in person.

Terms of reference

The committee, inter alia looks into and redresses shareholders / investors grievances relating to

- a. transfer of shares
- b. non-receipt of declared dividends
- c. non-receipt of Balance Sheet and
- d. all such complaints directly concerning the shareholders / investors as stakeholders of the company.
- and such other matters that may be considered necessary in relation to shareholders, debenture holders and investors of the company.

^{√ -} Present,
X - Absent



3. MANAGEMENT COMMITTEE

The Management Committee of Directors met four times during the financial year 2008-2009, apart from considering matters through circulation due to inadequate quorum.

The table below shows the list of members of the Management Committee and the various dates of Meetings and their attendance particulars.

Name of the	Category	Dates of	Meeting and	attendance p	articulars
Member	outogot y	29-04-08	25-07-08	30-10-08	20-01-09
Shri K S Raju	Chairman	1	1	✓	1
Shri B K Batra	Member	1	1	✓	X
Shri M P Radha krishnan	Member	/	/	1	1
Shri B Sam Bob*	Member	NA	NA	/	X
Shri K M Jaya Rao**	Member	x	×	1	X

- Appointed as Nominee Director of Government of Andhra Pradesh w.e.f September 16, 2008
- ** Ceased to be a Director w.e.f March 13, 2009
- ✓ Present, X Absent

The quorum is two members present in person.

Terms of reference:

- To review the operations of the company from time to time and also formulate and review corporate objectives and strategies including long range plans for expansion / diversification of the company's activities.
- To formulate annual budgets / business plans for the company.
- 3. To approve capital expenditure other than proposals for expansion, diversification, modernization and debottlenecking, including investment in immovable property, above Rs. Five Crores upto Rs. Ten Crores per proposal, excluding the authority already delegated to Managing Director or Internal Management, as the case may be, as per Delegation of Authority.
- 4. To approve revenue expenditure above Rs. Five Crores and upto Rs. Ten Crores in case of procurements on a single tender basis or above Rs. Ten Crores upto Rs. Fifteeen Crores on multi tender basis excluding the authority already delegated to Managing Director or Internal Management, as the case may be, as per Delegation of Authority.
- To make donations / contributions to charitable and other funds other than to any political party or for political purposes up to an aggregate amount of Rs.10 lakhs in any financial year.
- To lay down and review from time to time company's employment policy.

4. AUDIT COMMITTEE

The Audit Committee of Directors consists of well qualified and Independent Directors. Presently it comprises of four members, and complies with the stipulation that two thirds of the members shall be Independent Directors. All the members of the committee possess adequate knowledge of finance and accounts. The scope of the activities of the committee, are in conformity as are set out in clause 49 II (D) of the listing agreement with stock exchanges read with section 292A of the Companies Act, 1956.

The table shows the list of members of Audit Committee and the various dates on which Meetings were held and the attendance particulars.

Name of the	Category	Dates of Audit Committee Meetings and attendance particulars				
Member		29-04-08	25-07-08	30-10-08	20-1-09	
Dr. N C B Nath	Chairman	1	1	1	1	
Shri B K Batra	Member	1	1	1	X	
Shri S R						
Ramakrishnan	Member	1	X	1	1	
Shri K S Raju	Member	1	1	1	1	
Shri K M Jaya Rao *	Member	X	X	1	X	

* Ceased to be a Director w.e.f March 13, 2009

√ - Present,
X - Absent

The Secretary of the company also acts as Secretary to the Committee. The Statutory Auditors, the Cost Auditor and the Head-Internal Audit are present as invitees for the Meetings of the Audit Committee.

The **quorum** is two independent members present in person.

Terms of reference:

- Oversee the company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible.
- Recommending to the Board, the appointment, reappointment and, if required, the replacement or removal of the statutory auditor and the fixation of audit fees.
- Approval of payment to statutory auditors for any other services rendered by the statutory auditors.
- Reviewing, with the management, the annual financial statements before submission to the Board for approval, with particular reference to:
- a) Matters required to be included in the Director's Responsibility statement to be included in the Board's Report in terms of clause (2AA) of Section 217 of the Companies Act, 1956.
- b) Changes, if any, in accounting policies and practices and reasons for the same.
- Major accounting entries involving estimates based on the exercise of judgement by management.
- Significant adjustments made in the financial statements arising out of audit findings.
- e) Compliance with listing and other legal requirements relating to financial statements.
- f) Disclosure of any related party transactions.
- g) Qualifications in the draft audit report.
- Review regarding the going concern assumption and compliance with the accounting standards.
- Reviewing with the management, the quarterly financial statements before submission to the Board for approval.
- Reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.) in terms of offer document/ prospectus issued if any.
- Reviewing with the management, performance of statutory and internal auditors, adequacy of the internal control systems.
- Reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit.
- 9 Discussion with internal auditors any significant findings and follow up thereon.
- 10. Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity of a failure of internal control systems of a material nature and reporting the matter to the Board.



- 11 Discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern.
- 12. To look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non payment of declared dividends) and creditors.
- 13 To review the functioning of the Whistle Blower mechanism, in case the same is existing.
- 14 Carrying out any other function as is mentioned in the terms of reference of the Audit Committee.
- 15 To review the company's financial and risk management policies.

The Audit Committee is empowered, pursuant to its terms of reference, to:

- Investigate any activity within its terms of reference and to seek any information it requires from any employee.
- → Obtain legal or other independent professional advice and to ensure the attendance of outsiders with relevant experience and expertise, when considered necessary.

REPORT OF THE AUDIT COMMITTEE OF DIRECTORS FOR THE YEAR ENDED MARCH 31, 2009

To the shareholders of Nagarjuna Fertilizers and Chemicals Limited.

- a. During the year under review, the company's various departments, divisions spread all over India were audited by the In-house Internal Audit Department of the company and the reports placed before the Audit Committee for consideration.
- b. The audits were carried out pursuant to an Audit Calendar prepared by the Internal Audit Department of the company and approved by the Audit Committee in the beginning of the year.
- c. The Audit Committee noted the Audit Report, the view of the Auditee and the Management on the observations of the Internal Audit Department.
- d. The Audit Committee's suggestions from time to time were implemented by the company during the course of the year.
- e. The Internal Audit Department adopted a Risk Based approach to the Internal Audit in accordance with the recommendations of the Institute of Chartered Accountants of India. This was in comparison to the earlier system of transaction mode of Audit.
- f. The Audit Committee sought clarifications from the Auditors, Cost Accountant and the Management of the company, whenever required, in relation to the financial matters of the company as per the scope and powers of the Audit Committee.
- g. The Audit Committee meetings were interactive.
- h. The Committee is recommending to the Board the reappointment of M/s.M. Bhaskara Rao & Co., Chartered Accountants as statutory auditors of the company, to carry out audit of the accounts of the company for the financial year 2009-2010.

Hyderabad Sd/-April 29, 2009 Chairman,Audit Committee

5. BANKING COMMITTEE

The Banking Committee of Directors met nine times during the financial year 2008-2009.

The banking committee consists of

Shri K S Raju - Chairman Shri P P Singh - Member Shri R S Nanda - Member The quorum is two members present in person.

Terms of reference:

Availment of fund based and non-fund based credit facilities by the company from Financial Institutions and Banks, as per the limits delegated by the Board of Directors of the company.

6. INVESTMENT COMMITTEE

The Investment Committee of Directors met once during the financial year 2008-2009, apart from considering matters through circulation due to inadequate quorum.

The table shows the list of members of Investment Committee and Meeting date and the attendance particulars.

Name of the Member	Category	Meeting Date and Attendance particulars 03-07-08
Shri K.S. Raju	Chairman	✓
Shri P P Singh	Member	✓
Shri B K Batra	Member	X

√ - Present, X - Absent

The **quorum** is two members present in person.

Terms of reference:

- Investment of surplus funds in units, discounting of LC backed bills, clean bill discounting, inter-corporate deposits and investment in shares.
- To dis-invest or pledge the securities such as shares, debentures, government bonds, etc., held by the company in its name from time to time and do all such acts, deeds and things that are necessary in this regard.

7. REMUNERATION COMMITTEE

The Remuneration Committee of Directors met thrice during the financial year 2008-2009, apart from considering matters through circulation due to inadequate quorum.

The table shows the list of members of Remuneration Committee and the various dates on which Meetings were held and the attendance particulars

Name of the	Category	Dates of Meeting and attendance particulars			
Member			25-07-08	20-01-09	
Dr. N.C.B.Nath	Chairman	1	1	1	
Shri SR Ramakrishnan	Member	1	X	1	
Shri B K Batra	Member	1	1	X	

√ - Present,
X - Absent

The quorum is two members present in person.

Terms of reference:

To fix the remuneration payable to Managerial Personnel from time to time.

REMUNERATION POLICY:

The remuneration paid to Executive Directors is considered and recommended by the Remuneration Committee and approved by the Board of Directors, keeping in view the provisions of Companies Act, 1956. The approval of the Board of Directors is subject to the approval by the shareholders and such other authorities, as the case may be.



REMUNERATION COMMITTEE REPORT FOR THE YEAR ENDED MARCH 31, 2009.

To the Shareholders of Nagarjuna Fertilizers and Chemicals Limited:

The Committee is responsible for considering and recommending to the Board of Directors, the remuneration paid to Executive Directors. The Committee ensures compliance under Companies Act, 1956, and other applicable provisions.

The Committee reviewed and commended the remuneration of Shri R S Nanda, Shri P P Singh and Shri K Rahul Raju, Executive Directors.

Hyderabad Sd/-April 29, 2009 Chairman, Remuneration Committee

8. WARRANTS ALLOTMENT COMMITTEE

The members of the Warrants Allotment Committee are as under:

Name of the Member	Category
Dr. N.C.B.Nath	Chairman
Shri S R Ramakrishnan	Member
Shri P P Singh	Member
Shri R S Nanda	Member

The quorum is two members present in person.

Terms of Reference:

Allotment of warrants and its conversion into shares and all other related matters.

9. ASSET SALE MANAGEMENT COMMITTEE -

The Asset Sale Management Committee of Directors is constituted in terms of the Corporate Debt Restructuring approval by the Financial Institutions and Consortium of Banks.

The members of Asset Sale Management Committee are:

Name of the Member	Category
Dr. N.C.B.Nath Shri B B Tandon Shri M P Radhakrishnan Shri K M Jaya Rao*	Chairman Member Member Member
Shri S R Ramakrishnan Shri B K Batra Shri K S Raju	Member Member Member

^{*} Ceased to be a Director w.e.f March 13, 2009

The **quorum** is three members present including two Institutional Nominees present.

Terms of Reference:

The primary objective is to sell the various assets, which the company considers as non-performing or surplus.

RISK ASSESSMENT AND MINIMISATION PROCEDURE

The company has formulated an Enterprise Risk Management System to manage and mitigate unforeseen risks. The implementation of this system is through the Risk Management Steering Committee. The Committee is supported at Plant by Plant Risk Management Committee and at Corporate Office by Corporate Risk Management Committee.

The Committee at an early stage identifies, manages and responds to critical, cautionary and manageable risks in a systematic manner. To actively involve and inculcate the risk management right down the Organization 'Risk Owners and Risk Champions' were appointed for each Department. Board members periodically review existing / new risks and action plans formulated to mitigate the risks.

C. MANAGEMENT

The management identifies, measures, monitors and minimizes the risk factors in the business and ensures safe, sound and efficient operation. Your company has developed and implemented policies, procedures and practices that attempt to translate the company's core purpose and mission into reality.

All these policies, procedures and practices are elaborated hereunder:

a. Policy of Corporate Governance

The company always makes conscious efforts to inculcate best Global Corporate Governance practices and goes beyond adherence to regulatory framework.

The company towards its commitment to trusteeship, transparency, accountability and equality in all its dealings and to maintain positive bonding has put in place a 'Policy of Corporate Governance'

b. Policy of Corporate Social Responsibility (CSR)

The company's dedicated philosophy of "SERVING SOCIETY THROUGH INDUSTRY" is envisaged through the above Policy.

At Nagarjuna, CSR is an initiative to "create new value" to economic, environmental and social issues and is intended to identify your company with the society to establish rapport, increase competitiveness, and achieve sustainable growth, for better social development.

c. Policy on Vendor's Grievances

To ensure consistent smooth and timely supply of quality material and services at economically viable and competitive prices from various vendors, without any grievances, the Policy on Vendors' Grievances is adopted.

d. Policy on Supply Chain

Your company being the largest manufacturer and marketer of agri inputs in South India, has introduced a 'Policy on Supply Chain', to ensure quality products are delivered timely to end customer, through a network of suppliers.

e. Prohibition of Insider Trading

The company has implemented a Policy prohibiting Insider Trading in conformity with regulations of the Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 1992. Necessary procedures have been laid for insiders identified from time to time, which prohibits trading in the securities of the company, based on unpublished price sensitive information.

f. Succession Planning

Your company has put in place a Policy on Succession Planning, which is an ongoing process that identifies necessary competencies, and then works to assess, develop, and retain a talent pool of associates, in order to ensure a continuity of leadership for all critical positions.

g. Policy of Employee Participation in Management (EPM)

Your company has framed a mechanism where the associates have an involvement and ownership in the decision making process of the organization. The purpose of EPM is to increase production and productivity, evaluation of costs, development of personnel, expansion of markets and risk management.

h. Whistle Blower Policy

The company has formulated a Policy to prohibit managerial personnel from taking adverse personnel action against employees disclosing in good faith, alleged wrongful conduct on matters of public concern involving violation of any law, mismanagement, misappropriation of public funds etc.

Employees aware of any alleged wrongful conduct are encouraged to make a disclosure to the Audit Committee.

No personnel of the company has been denied access to the Audit Committee.

i. Legal Compliance Policy

The company has a Legal Compliance Policy for duly complying with Central, State and Local Laws and Regulations to achieve and maintain the highest business standards and benchmark the internal legal practices against the International Standards.

j. Policy on Conflict Management

The company has adopted a Policy on Conflict Management, which aims to resolve conflicts, at the lowest possible level, using procedures that address and respect the needs, interest



and rights of associates in a fair and efficient manner. This is attained through the use of both, formal and informal conflict management processes. These tools are effectively coordinated through the Conflict Management System (CMS).

k. Policy on Training for Board of Directors

At Nagarjuna, we strongly believe in the concept of continuous learning. The Policy ensures that the Board of Directors, being at the highest level in the Organization Structure, too require training and development, to enable update themselves and provide best services to the company. The training requirements of Directors vary in view of their nature of nomination on the Board and their training needs are structured accordingly.

I. Policy on Induction of Directors

The Policy places the responsibility on the Chairman of the Board to ensure that all new Board members are well briefed and have access to all aspects of the company's operations. The new Directors would be briefed on several matters like, duties and powers of Directors, special duties or arrangements attaching to the position, requirement to disclose Directors interest, confidentiality and right to access company information etc. In addition to the above, new Directors will be provided with other information like company constitution, policies, organization structure and other relevant information.

m. Board Charter

This charter sets out the role, structure, responsibilities and operations of the Board of the company and its delegation of authority to the management.

The charter sets out the role of the Board as a Trustee of the stakeholders and the company, who provide strategic direction, review corporate performance, authorize and monitor strategic decisions, ensure regulatory compliances and safeguard their interest.

MANAGEMENT DISCUSSION AND ANALYSIS

This Annual Report has a detailed chapter on Management Discussion and Analysis.

MANAGEMENT DISCLOSURES

Directors and Senior Management Personnel of the company, as well as certain identified key associates make quarterly disclosures to the Board relating to all material, financial and commercial transactions where they have interest, conflicting with the interest of the company. The interested Directors do not participate in the discussion nor do they vote on such matters when the matter is considered by the Board of Directors.

D. STAKEHOLDERS

DISSEMINATION OF INFORMATION

The company has established systems and procedures to disseminate relevant information to its stakeholders including shareholders, auditors, suppliers, customers, employees and financers. The primary source of information regarding the operations of the company, including the quarterly results, can be viewed on the company's website www.nagarjunafertilizers.com.

The quarterly and annual results of the company are sent to the Stock Exchanges immediately after they are approved by the Board of Directors and published in widely circulated English and in vernacular newspapers.

Quarterly Results sent electronically

The company had proactively through its Annual Report 2006-2007 and 2007-2008 invited the shareholders to inform the company about their email IDs.As an investor friendly measure the unaudited financial results of the company, were emailed to the shareholders in addition to being published in the newspaper.

The company is using this channel of communication extensively, for carrying out substantial correspondence with the shareholders to reduce costs while maintaining reach to the shareholders. Shareholders who have not yet registered their email IDs, may immediately do so at investors@nagarjunagroup.com

EDIFAR

As per the requirements of Clause 51 of the listing agreement with the stock exchanges, all the data relating to quarterly financial results, shareholding pattern etc are being electronically filed on Electronic Data Information Filing and

Retrieval (EDIFAR) website of SEBI (www.sebiedifar.nic.in) within the timeframe prescribed in this regard.

CorpFiling Facility

The company as a good governance measure (though not mandatory) has commenced filing information to the stock exchanges through CorpFiling website, www.corpfiling.co.in.

Investor Grievance Redressal

The company has 5,43,989 shareholders. The company during April 1, 2008 to March 31, 2009 received 4651 letters / complaints from the investors, out of which 4641 letters were attended and resolved and the balance letters / complaints were resolved subsequently. 3,444 requests for transfer of shares and 10,988 requests for dematerialisation / rematerialisation of shares were received and the shares were dematerialised / rematerialised.

The table below shows the details of shareholder's or depositor's queries / complaints/ requests received and resolved during the financial year 2008-2009.

Nature of Letters	Opening Balance	Received	Replied	*Closing Balance
Change of address	0	628	628	0
Revalidation of dividend warrants	0	81	81	0
Share transfers	0	3444	3444	0
Demat / Remat of Shares	0	10988	10988	0
Issue of duplicate certificates	42	237	269	10
Transmission of shares	0	318	318	0
Deposit complaints	0	27	27	0
General queries	0	3318	3318	0

^{*} The queries of the shareholders / depositors mentioned above have been since attended and resolved.

SHARE TRANSFER SYSTEM

The company's transfer of shares activity is fully computerized.

The dematerialized shares are directly transferred to the beneficiaries by the depositories.

Compliance Officer

Shri M Ramakanth is the Compliance Officer for complying with the requirements of SEBI (Prohibition of Insider Trading) Regulations, 1992 and the listing agreements with the stock exchanges of India.

Share Transfer Agents

 XL Softech Systems Limited, Hyderabad is the Share Transfer Agents.

Nomination facility

Shareholders holding physical shares may file nominations in prescribed Form 2B of the Companies (Central Governments' General Rules and Forms), 1956 to the Registrar and Transfer Agents of the company. Those holding shares in dematerialized form may contact their respective Depository Participant (DP) to avail the nomination facility.

Dematerialization of Shares and Liquidity

The shares of the company are under the category of compulsory delivery in dematerialized mode by all categories of investors.

The company has signed agreements with both the depositories i.e., National Securities Depository Limited and Central Depository Services (India) Limited. As on March 31, 2009, over 85.40% of the shares of the company are already dematerialized.

The status on the dematerialisation of the equity shares of the company is furnished below:

Total No. of Equity Shares : 42,81,81,821
Total No. of Shareholders : 5,43,989



The table below shows the status on the dematerialization of the equity shares of the company:

Mode of Shareholding	No. of Shares	% to Total Equity Shares	No. of Shareholders	% to Total Shareholders
Physical Form	6,25,27,996	14.60%	2,27,546	41.83%
Held in electronic mode	36,56,53,825	85.40%	3,16,443	58.17%
Total	42,81,81,821	100.00%	5,43,989	100.00%

The company's ISIN No. for dematerialization for both NSDL and CDSL is INE 580A01013.

SECRETARIAL AUDIT

A Practicing Company Secretary of the Institute of Company Secretaries of India, has carried out secretarial audit every quarter to reconcile the total admitted capital with National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) and the total issued and listed capital. The audit confirms that the total issued/paid-up capital is in agreement with the aggregate total number of shares in physical form and the total number of dematerialized shares held with NSDL and CDSL

DISTRIBUTION OF SHAREHOLDING

The table below shows the distribution of shareholding of various groups as on March 31, 2009

DISTRIBUTION OF SHAREHOLDING AS ON MARCH 31, 2009					
SHAREHOLDING	SHAREH	IOLDERS	SHARE I	HOLDING	
	Number	% to Total	Value in Rs.	% to Total	
Upto 5000	483409	88.86	826343420	19.299	
5001 -10000	38009	6.99	318529590	7.439	
10001-20000	13301	2.45	206215180	4.816	
20001 -30000	3585	0.66	93164140	2.176	
30001 -40000	1438	0.26	52262300	1.221	
40001 - 50000	1369	0.25	65855420	1.538	
50001 -100000	1608	0.30	120803940	2.821	
100001 and Above	1270	0.23	2598644220	60.690	
TOTAL	543989	100.00	4281818210	100.00	

The table below shows the distribution of promoter and non-promoter shareholding as on March 31, 2009

The table below shows the details of persons holding more than 1 % shareholding in the company, as on March 31, 2009

CATEGORY	NO. OF Shares Held	%OF SHARE HOLDING
PROMOTERS HOLDING	15,11,03,328	35.29
NON PROMOTERS HOLDING I. Institutional Investors a. Mutual Funds and UTI	94,39,413	2.20
b. Banks, FI, Insurance Companies (Central/ State Govt Institutions/	,,,,	
Non Government Institutions)	95,91,632	2.24
c. Foreign Institutional Investors.	85,86,037	2.01
II Others		
a. Private Corporate Bodies	6,57,99,011	15.37
b. Indian Public	17,82,60,236	41.63
c. NRIs/ OCBs	54,02,164	1.26
d. Others (please specify)		
GRAND TOTAL	42,81,81,821	100.00%

SI. No.	NAME OF THE COMPANY	%
	Indian Promoters	
1	Nagarjuna Management Services Pvt. Ltd.	11.48%
2	Nagarjuna Holdings Private Limited	7.91%
3	Governor of Andhra Pradesh	4.55%
4	K S Raju & Associates Holdings Private Limited	3.02%
5	KRIBHC0	2.34%
6	K R R Holdings Private Limited	1.92%
7	Fireseed Limited	1.87%
	Institutional Investors	
8	Life Insurance Corporation of India	1.34%
	Others - Private Corporate Bodies	
9	Nagarjuna Staff Betterment Co. Pvt. Ltd.	2.66%
10	Nagarjuna Employee Welfare Foundation	1.85%



STOCK PRICE DATA

The table below shows the monthly high, low per month on the National Stock Exchange and Bombay Sock Exchange during the financial year 2008-2009.

MONTH		LOW PRICE OF SHAR	RES PER MONTH ON BSE & NSE NSE		
	HIGH(RS)	LOW(RS)	HIGH(RS)	LOW(RS)	
April 2008	53.95	35.15	54.00	35.00	
May 2008	52.30	40.50	52.30	40.50	
June 2008	49.90	34.75	49.90	34.75	
July 2008	40.00	28.25	39.95	28.50	
August 2008	44.95	36.65	44.90	36.65	
September 2008	39.45	25.00	39.50	25.20	
October 2008	28.90	15.05	29.25	14.50	
November 2008	21.50	13.20	22.00	13.15	
December 2008	18.53	12.75	18.50	12.35	
January 2009	19.00	14.35	18.95	14.30	
February 2009	19.00	14.70	18.90	14.70	
March 2009	18.60	13.10	18.60	13.30	

GENERAL BODY MEETINGS

The Thirty Second Annual General Meeting of the company held on September 26, 2008, was attended by over 2300 shareholders including nominees of Promoter companies and 55 proxies.

Shri K S Raju, Chairman & Managing Director, Chaired the Meeting.

The table shows the details of the previous three General Body Meetings and the Special Resolutions passed.

LAST THREE ANNUAL GENERAL MEETINGS					
NO. OF AGM & F.Y	OF AGM & F.Y DATE & TIME LOCATION		SPECIAL RESOLUTION(S) PASSED		
30 [™] AGM 2005-2006	28-09-2006 at 10.00 a.m	Sri Satya Sai Nigamagamam 8-3-987/2, Srinagar Colony Hyderabad – 500 073	No special resolutions were passed.		
31 ST AGM 2006-2007	21-09-2007 at 10.00 a.m	Sri Satya Sai Nigamagamam 8-3-987/2, Srinagar Colony Hyderabad – 500073	Preferential issue of 2,25,00,000 warrants to core promoters.		
32 ND AGM 2007-2008	26-09-2008 at 10.00 a.m	Sri Satya Sai Nigamagamam 8-3-987/2, Srinagar Colony Hyderabad – 500073	No special resolution was passed		

During the financial year 2008-2009 no resolution was passed through postal ballot by the company
DETAILS OF PUBLIC FUNDING IN THE LAST THREE YEARS

The company has not raised any funds from the public since the Public Issue of the company in 1992.

The company has not issued any GDRs / ADRs

MONEYS REMAINING UNCLAIMED WITH THE COMPANY **Fixed Deposit**

In relation to deposits accepted by the company, as on March 31, 2009 an amount of Rs.9,06,824/- remained unclaimed.

The company as a proactive measure and as a service to the depositors has informed the depositors of their having not claimed their deposit and interest.

Money remaining unclaimed with the Company

The company as a service to shareholders / debenture holders and depositors informs them of their not claiming of dividends / interest on debentures or deposits etc., at least one month before the amounts remaining unclaimed is transferred to the Investor Education and Protection Fund to enable them claim the same from the company.

The details of the amount unclaimed under various categories is furnished below:

Unclaimed Dividends

There are no unclaimed dividends due for transfer to the Investor Education and Protection Fund.

Unclaimed Deposits and Interest on Deposits

Unclaimed deposits / unclaimed interest on deposits transferred to Investor Education and Protection Fund upto the year ended March 31, 2009:

Amount transferred

Upto March 31, 2009 -Rs.10.23.845/- Deposit holders who have not claimed their deposit maturity amount or interest on deposits are requested to do so before the due dates for transfer to the Investor Education and Protection Fund. Reminders

The company as a good Corporate Governance had regularly mailed reminders to the deposit holders for claiming the unclaimed deposits / interest on deposits. Apart from this a last reminder was mailed, atleast one month before the unclaimed amount was transferred to the Investor Education and Protection Fund. DISCLOSURES

Compliance with mandatory requirements of Listing Agreement

Related party Transactions a.

- Names of related parties and description of relationship. 1.
- a) Subsidiaries

 - (i) Nagarjuna Oil Corporation Limited (ii) Jaiprakash Engineering & Steel Co. Limited
- b) Associates
 - iKisan Limited
 - (ii) Nagarjuna Agrichem Limited Key Management Personnel
 - Shri K S Raju, Chairman & Managing Director Shri K Rahul Raju, Joint Managing Director Shri P P Singh, Director Technical
 - Shri R S Nanda, Director & Chief Operating Officer
- d) Relatives of Key Management Personnel. Smt. Lakshmi Raju (Daughter of Shri K S Raju and
 - Sister of Shri K.Rahul Raju)
 - Smt. Lakshmi Raju (sister of Shri K S Raju)
- Enterprises able to exercise significant influence Nagarjuna Holdings Private Limited, its associates and nominees constituting the Core Promoter Group



Related party transactions are as under:

Rs lakhs

S.No.	Nature of Transaction	Subsidiaries 31-03-09	Associates 31-03-09	Key Mgmt. Personnel/ Relative of Key Management Personnel 31-03-09	Enterprises able to exercise significant influence 31-03-09	Subsidiaries 31-03-08	Associates 31-03-08	Key Mgmt. Personnel/ Relative of Key Management Personnel 31-03-08	Enterprises able to exercise significant influence 31-03-08
01.	Finance:								
a.	Equity					1522.00			
b.	Share Appln. Money								
c.	Share Warrants								652.50
d.	Refund of Share Appln. Money								
e.	Advances Given		5142.31			(2512.14)			
f.	Advances Received	0.33	125.00						
02.	Lease Rental Received		6.01				6.01		
03.	Remuneration to Key Mgmt.								
	Personnel			177.31				147.95	
04.	Rent Paid			46.06				16.20	
05	Others		9.64						

b. Disclosure of accounting treatment

In the preparation of financial statements, the company has followed the accounting standards issued by the Institute of Chartered Accountants of India

c. Proceeds from the preferential issue of warrants. As the option to convert the warrants within the mandatory period of 18 months was not exercised by the allottees, the deposit of 10% of the warrant price was forfeited by the company

d. CEO and CFO Certification

The Chairman and Managing Director and Chief Financial Officer, certify every quarter that the unaudited financial results of the company do not contain any false or misleading statement or figures and do not omit any material fact which may make the statements or figures contained therein misleading.

e. There were no penalties, strictures imposed on the company by Stock Exchanges or Securities and Exchange Board of India (SEBI) or any Statutory Authority on any matter related to Capital Markets during the last three years.

Mandatory requirements – Clause 49 of the Listing Agreement.

Your company is fully compliant with the applicable mandatory requirements of the Clause 49 of the Listing Agreement. The table shows the Compliance Report status

OTHER COMPLIANCES

Your company had in recent years, taken a series of initiatives, going beyond regulatory requirements, to ensure excellence in Governance and to promote the interests of all our stakeholders.

Secretarial Standards of Institute of Company Secretaries of India (ICSI)

The company has been following good secretarial practices and standards as laid down in the Secretarial Standards issued by the Institute of Company Secretaries of India, New Delhi, except in relation to compliance of Secretarial Standard – 2, clause 1.2.6, which provides for listed companies with more than 5000 shareholders to publish in a newspaper having wide circulation within the States of India, where more than 1000 members reside an abridged text of the Notice, listing the items of the business of the Meeting.

Secretarial Compliance Report

The company has voluntarily subjected itself to Secretarial Audit and obtained Secretarial Compliance Report from Practicing Company Secretary of the Institute of Company Secretaries of India, for the financial year ended March 31, 2009, confirming the compliance of the applicable provisions of the various corporate laws.

For the financial year 2008-2009, there were no adverse remarks by the Practicing Company Secretary in the Secretarial Compliance Report.

Particulars	Clause of listing agreement	Compliance status
I. Board of Directors	49 I	Yes
a. Composition of Board	49(IA)	Yes
b. Non-executive Directors Compensation & Disclosures	49(IB)	Yes
c. Other provisions as to Board and Committees	49(IC)	Yes
d. Code of Conduct	49(ID)	Yes
II. Audit Committee	49(II)	Yes
a. Qualified & Independent Audit Committee	49(ÌÌÁ)	Yes
b. Meeting of Audit Committee	49(IIB)	Yes
c. Powers of Audit Committee	49(IIC)	Yes
d. Role of Audit Committee	49(IID)	Yes
e. Review of Information by Audit Committee	49(IIE)	Yes
III. Subsidiary Companies	49(III)	Yes
IV. Disclosures	49(IV)	Yes
a. Basis of related party transactions	49(IVA)	Yes
b. Accounting treatment	49(IVB)	Yes
c. Board Disclosures	49(IVC)	Yes
d. Proceeds from public, rights, preference issues etc	49(IVD)	Yes
e. Remuneration of Directors	49(IVE)	Yes
f. Management	49(IVF)	Yes
g. Shareholders	49(IVG)	Yes
V. CEO/CFO Certification	49(V)	Yes
VI. Report on Corporate Governance	49 (VI)	Yes
VII Compliance	49 (VII)	Yes



GENERAL SHAREHOLDERS INFORMATION

33 rd Annual General Meeting Date, Time and Venue	17 th day of September 2009 at 10.00 AM Sri Satya Sai Nigamagamam, Srinagar Colony, Hyderabad
Dates of Book Closure	September 1, 2009 to September 17, 2009 (both days inclusive)
Registered Office	Nagarjuna Hills, Punjagutta, Hyderabad - 500 082.
Plant Location	The company has two Plants located at Beach Road, Kakinada, East Godavari District, Andhra Pradesh
Compliance Officer	Shri M Ramakanth, Vice President – Legal & Secretary Ph No. (040) 23355317. Fax (040) 23350247 Email: ramakanthm@nagarjunagroup.com
Share Transfer Agent	XL Softech Systems Limited Plot No.3, Sagar Society, Road No. 2, Banjara Hills, Hyderabad – 500 034. Email: xlfield@rediffmail.com
Dividend history for the last five years	The company has not declared dividend since the year 2000.
Tentative dates for considering Financial Results	Quarter ending June 30, 2009 - 3rd week of July '2009
	Quarter ending September 30, 2009 -3 rd week of October '2009
	Quarter ending December 31, 2009 - 3rd week of January '2010
	For the year ending March 31, 2010 - 4th week of April '2010
Listing on Stock Exchanges & Stock Code	STOCK CODE BSE : 500075 The Stock Exchange, Mumbai Corporate Relationship Department, 1 st Floor, New Trading Ring, Routunda Building PJ Towers, Dalal Street, Fort Mumbai -400 001 STOCK CODE NSE : NAGARFERT National Stock Exchange of India Limited, Exchange Plaza, 5 th Floor, Plot No.C/1, G Block, Bandra – Kurla Complex, Bandra (E), Mumbai - 400 051
Listing fee	Listing fees for the year 2009-2010 has been paid to the stock exchanges, in the stipulated period, where the equity shares of the company are listed.
ISIN No	INE 580A01013 for NSDL and CDSL.
CIN No.	L24129AP1976PLC001983

CERTIFICATION BY CHIEF EXECUTIVE OFFICER AND CHIEF FINANCIAL OFFICER OF THE COMPANY

We, K S Raju, Chairman & Managing Director and CEO and Sudhir Bhansali, Chief Financial Officer, of Nagarjuna Fertilizers and Chemicals Limited, to the best of our knowledge and belief certify that:

- We have reviewed the balance sheet and profit and loss account of the company for the year ended March 31, 2009, and all its schedules and notes on accounts, as well as the cash flow statement.
- Based on our knowledge and information, these statements do not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made.
- 3. Based on our knowledge and information, the financial statements, and other financial information included in this report, fairly present in all material respects, the financial condition, results of operations and cash flow of the company as of, and for, the periods presented in this report, and are in compliance with the existing accounting standards and / or applicable laws and regulations.
- 4. To the best of our knowledge and information:
 - a. these statements do not contain any materially untrue statement or omit to state a material fact or contains statement that might be misleading.
 - b. these statements together present a true and fair view of the company's affairs and are in compliance

- with existing accounting standards, applicable laws and regulations.
- We also certify, that based on our knowledge and the information provided to us, there are no transactions entered into by the company, which are fraudulent or illegal.
- The company's other certifying officers and we are responsible for establishing and maintaining internal controls and procedures for the company, and we have evaluated the effectiveness of the company's internal controls and procedures and confirm them to be adequate.
- The company's other certifying officers and we have disclosed, based on our most recent evaluation of internal controls and systems and have to state
 - That there were no deficiencies in the design or operation of internal controls, which we are aware;
 - That there have been adequate internal controls in the company.
 - c. That there was no fraud, which we have become aware of and that involves management or other employees who have a significant role in the company's internal control systems;
 - That there were no changes in accounting policies during the year.

Hyderabad K S Raju Sudhir Bhansali April 29, 2009 Chairman & Managing Director Chief Financial Officer



DECLARATION REGARDING COMPLIANCE BY BOARD MEMBERS AND SENIOR MANAGEMENT PERSONNEL WITH THE CODE OF CONDUCT AND ETHICS

This is to inform you that the company has adopted a Code of Conduct and Ethics applicable to all the members of the Board of Directors and senior management personnel of the company. The details of the Code of Conduct and Ethics are available at the company's website at www.nagarjunafertilizers.com.

I confirm that the company has in respect of the financial year ended March 31, 2009, received from all the members of the Board of Directors and all the senior management personnel of the company a declaration of compliance with the Code of Conduct and Ethics as applicable to them .

Senior management personnel are personnel, who are a part of the core management team, comprising personnel one level below the executive directors and including all functional heads as on March 31, 2009.

Hyderabad April 29, 2009

Hyderabad

May 11, 2009

K S Raiu **Chairman & Managing Director**

CERTIFICATE ON CORPORATE GOVERNANCE

To the Members of

NAGARJUNA FERTILIZERS AND CHEMICALS LIMITED

We have examined the compliance of conditions of Corporate Governance by NAGARJUNA FERTILIZERS AND CHEMICALS LIMITED for the year ended on March 31, 2009, as stipulated in Clause 49 of the listing agreement of the said company with stock exchanges in India.

The compliance of conditions of Corporate Governance is the responsibility of the management. Our examination has been in the manner described in the guidance note on Certification of Corporate Governance issued by the Institute of Company Secretaries of India and has been limited to a review of the procedures and implementation thereof adopted by the company for ensuring compliance with the conditions of Corporate Governance as stipulated in the said clause. It is neither an audit nor an expression of opinion on the financial statements of the company.

In our opinion and to the best of our information and according to the explanations given to us, and based on our reliance upon the representations made by the management that there were no transactions of material nature with the management or by relatives that may have potential conflict with the interest of the company at large, as stated under Disclosures Column of the company's Report on Corporate Governance.

The Share Transfer Agent of the company has certified the number of complaints received from the investors and the number of complaints resolved during the financial year and there are no complaints pending as at the year end as stated under Investor Grievance Redressal Column of the company's Report on Corporate Governance.

We certify that the company has complied in all material respects with the conditions of Corporate Governance as stipulated in the above mentioned Listing Agreement.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the company.

> For KBG ASSOCIATES Company Secretaries (Srikrishna S Chintalapati) **Partner CP # 6262**

MANAGEMENT DISCUSSION AND ANALYSIS

INDUSTRY SCENARIO AND DEVELOPMENT

The recession that has set-in and the global financial melt down has impacted every sector in the economy.

The fertilizer sector had seen high prices of fertilizers on account of the high price of the raw material last year. The recession has resulted in lower price of crude oil and natural gas resulting in drop in prices of raw material and fertilizers.

The impact of the recession and the global financial melt down nevertheless has not impacted the demand for fertilizers. The necessity to increase food production to meet the ever growing demand of agricultural produce in the country shall ensure a continued demand for fertilizers.

The demand for Urea in domestic market has been increasing year after year, but there is no adequate supply of domestic manufactured Urea to meet the demand as the domestic production is stagnant and there were no capacity additions in the last decade. This gap between demand and domestic supply is being met through imports.

The Policy of the Government of India continues to drive the fertilizer sector in India with its controls over existing and new capacity, import quantities, pricing, distribution, inputs, subsidy and other manufacturing entities. With the ever increasing demand for fertilizers, shortfall in indigenous production and sky-rocketing subsidy burden on the Government, the need of the hour is to de-control the fertilizer sector, otherwise the Government would be left with no other option but to import fertilizers at high cost resulting in a heavy out-go of foreign exchange.

The only welcome decision by the Government till date is the new investment policy which provides that the additional production under the revamp of the existing units will be eligible for additional benefits benchmarking it with Import Parity Price with a cap and collar.

The gap between the original budgetary provision for subsidy and actual subsidy payment has widened over the years. The Government has been trying to bridge the gap by supplementary budgetary grants and payment of subsidy in the form of bonds instead of cash. This has resulted in delays in the release of subsidies which has in turn adversely affected the working capital burden of fertilizers companies. This liquidity crunch has forced the fertilizer companies to sell the fertilizer bonds at discount, affecting the overall financial health of the companies.

It is accordingly imperative for the policy makers to relook at the fertilizer sector and re-draft the age-old policies to suit the present day dynamic environment. The policy should provide for gradual de-control of fertilizer sector, rewarding efficient companies and providing fiscal sops for new Greenfield and Brownfield domestic investments to ensure better return on capital employed and reduce dependence on costly imports.



2. COMPANY'S STRENGTHS AND WEAKNESSES

Your company's strength lies in operating one of the most energy efficient and productive plants in the world. Your company continues to successfully break its past records in exhibiting highest ever production registered, year after year.

Your company has very recently commissioned the CDR Plant of 450 metric tonnes per day of CO₂ capacity for commercial use in the existing urea production facilities. The CDR Project is being carried out under Clean Development Mechanism which shall reduce CO₂ emission by 450 metric tonnes per day.

Your company continues to be impacted adversely by Government Policies. The subsidies budgeted for fertilizer companies by the Government have been insufficient resulting in delay in receipt of the same. This has resulted in higher accumulation of receivables and with the sale of fertilizer bonds at a discounted price for want of funds, the fertilizer companies have been stressed financially.

3. RISKS AND CONCERNS

Your company has from its inception been conscious and has regularly evaluated the risks and threats that control it and converted these threats into opportunities to its best advantage.

The Risk Management Steering Committee at the apex level and supported by Plant Risk Management Committee at Plant and by Corporate Risk Management Committee at Corporate Office administers the Enterprise Risk Management of the company.

The Enterprise Risk Management of your company basically originates at the shop floor level, where every associate is free to communicate any risk that is perceived. This risk is communicated to the Risk Champions and the Risk Owners in the department and the division in the company. After deliberation of the risk at the department and division level, the risk is escalated to the Plant Risk Management Committee or the Corporate Risk Management Committee, where the risks are discussed, deliberated and mitigated. The risks that the two committees perceive as threats and the efforts for mitigation of the same and thereafter escalated to the Risk Management Steering Committee of the company for consideration, review, follow-up and finding solutions to the risks at the apex level.

Risks are quantified in monetary terms for the loss that the company would suffer, to make every associate conscious of the impact of a risk.

The Risk Management Steering Committee reports critical risks and other risks to the Audit Committee for discussion and direction on a quarterly basis.

The Risk Management in your company has been functioning effectively and has been contributing to the mitigation of the risks that would have otherwise impacted the company.

4. FUTURE STRATEGIC DIRECTIONS

Your company based on the present government policy as well as its own strengths and weaknesses and financial constraints, in order to meet the guidelines of the government has drawn-up a strategic plan to increase production of urea through a selective investment to the extent of increasing the CO₂ requirement consequent to the change over to natural gas and undertaking the mini revamp and de-bottlenecking project.

The company has completed the ${\rm CO_2}$ recovery project and expects to complete the mini revamp project by the $3^{\rm rd}$ quarter of the financial year.

The de-bottlenecking and revamp of the existing Plant would result in capacity of the Plant going up from the present 13.5 Lakh MTS per annum to 15.65 Lakh MTS per annum.

To further your company's growth, the Micro Irrigation division is being given additional impetus. New production lines have been established to increase the production substantially in the coming years. The Management of your company is planning to increase the market share of micro irrigation business.

Your company shall continue to trade in Urea and other Fertilizers so as to bring in extra revenue to the company. Your company continues to make progress in research in areas so as to help the company replace the costly and scarce feed stock and fuels with cost effective alternatives.

The company is also planning to manufacture and sell Customized Fertilizers which would be crop and soil specific and would benefit farmers with increased productivity from their fields.

5. INTERNAL CONTROL

Your company has adequate internal control systems in place to identify the deviations, if any and to take corrective actions at the right time. This is to ensure that all the functions are process-oriented and not person-oriented. The existing control systems are updated periodically with the help of Information Technology and other initiatives.

6. HUMAN RESOURCES / INDUSTRIAL RELATIONS:

Your company during the year has taken up various Human Potential Development initiatives for the Renewal and Revitalization of the company. Training of associates in various areas was given importance along with specific time bound action plans for developing much needed leadership at all levels. This is to ensure that succession planning is in place at all levels to address the needs of the dynamic work environment.

The outcome of the initiatives is good and encouraging with associates exhibiting confidence and leadership skills at work place leading to better communication, team work and co-operation.